MISSION COMMAND

Capability Development Solutions
Keel Strategic’s formation in 2010 was the collaborative work of a number of people from across the emerging investment world, military command and business leadership with the common desire for market growth and raising the standard of services in support of this goal. Our products are unique and diverse yet mutually supporting. The calibre and diversity of our people is our bedrock. We are an eclectic mix of business, banking, military, intelligence and law enforcement professionals who believe in the unrelenting pursuit of excellence. We are selective, discrete, ethical and effective.

Mission Command is the delivery of an unsurpassed standard of capability to effectively enable friendly nation state organisations and forces to counter a broad spectrum of threats, both symmetric and asymmetric.

Delivered by extensively experienced subject matter experts and using the latest tactics, techniques, procedures and equipment, the range of Mission Command programmes and products are designed to ensure forces are;

**Selected ➔ Trained ➔ Equipped ➔ Rehearsed ➔ Ready**
Keel Strategic’s expertise in countering destabilising threats is wide-ranging and extensive. Keel Strategic’s Mission Command programmes span the complete destabilising threat spectrum from terrorism to organised crime.

We have the ability to support a wide range of national security forces from conventional military and law enforcement to tier 1 Special Forces and paramilitary units. Our intelligence and target development programmes deliver the capability to execute intelligence led operations in all tactical environments, ensuring precision and effect. Mission Command programmes are designed to deliver in support of this aim and build affiliations with friendly partner nations and their security forces across the globe.

Mission Command programmes are fully bespoke, they are designed around identified capability requirements and because they are modular they can be moulded to fit existing operational commitments and training programmes. It allows you to pick and choose modules you desire or design unique modules that fit your exact requirements from across our spectrum of expertise.

**Mission Command Capability Spectrum**

- Crisis and Threat Response
- Command and Control Models
- National Security Planning
- Strategic Communications
- Key Decision Maker Development
- Operational Fusion
- Command and Control
- Joint Operations Planning
- Situational Awareness Systems
- Operational Communications
- Multi-Agency Training
- National Intelligence Services
- Covert Surveillance & Target Development Units
- Law Enforcement/Counter Terrorist Units
- Military and Paramilitary Special Forces (Sea/Air/Land)
- Conventional Forces
Mission Command areas of expertise include:

- Intelligence Development and Targeting
- Conventional Military Training (Land/Sea/Air)
- Elite Military Training (Land/Sea/Air)
- Counter Terrorist Training
- Paramilitary and Law Enforcement Training
- Counter Narcotics
- Strategic Command and Control (In association with McChrystal Group)
- National Security and Interagency Command and Fusion (In association with McChrystal Group)
- National Crisis Management
- National key decision maker development (training and mentoring)

Examples of our Programmes include:

COVERT SURVEILLANCE AND TARGET DEVELOPMENT

‘Specialist Surveillance and Reconnaissance (SpSR)’

Our unique training packages deliver an unsurpassed surveillance and target development capability, completely tailored to the requirement and moulded around the environment and regional demographic back drop. The programme is aimed at law enforcement and intelligence target development, surveillance and reconnaissance units involved in support to intelligence directed operations. It has been developed using our extensive target development and cell busting experience gained in the post 9/11 world of counter terrorist operations. The duration of the programme is completely dependent upon existing levels of existing capability. The end result is the delivery of the ultimate national deterrent, a proven ‘end to end’ capability to counter cells of terrorists, criminals and insurgents aiming to destabilising governments of friendly foreign nations.

COUNTER TERRORIST [CT] PROGRAMME

‘All environments against all options’

Our CT Programme is designed from a number of modular phases allowing us to take a student from basic to advanced CT operator with the culmination of multi-option training, tailored to suit local threats, host nation infrastructure and assessed vulnerability. The programme is aimed at law enforcement paramilitary units and military special forces units. All of the modules are delivered by our Special Forces Tier 1 CT instructors each with vast operational experience in all elements of urban, rural and maritime TTPs. Modules include: stronghold assault, breaching, demolitions, assault EOD, medical and sniping. Our additional ‘command and control’ module combined with our national inter-agency programme ensures a complete ‘end to end’ advisory and mentoring package. As with all of our programmes, our equipment advisories and procurement services are included and kept within stipulated parameters on required capability.

EXPLOSIVE ORDNANCE DISPOSAL (EOD)

‘Encompassing Weapons Forensics and Exploitation’

Our EOD and WFE programme delivers capability through a series of modular courses designed to take a student from basic ordinance disposal to advanced device technical attack with equipment support. To complete the package we offer a weapons forensics and exploitation module. The syllabus has been developed by our high threat qualified EOD/WE Operators with unsurpassed operational experience in ordinance disposal and weapons exploitation in Northern Ireland, Iraq, Afghanistan and UK domestic CT. The programme is aimed at law enforcement and military EOD units. As with all of our programmes, our equipment advisories and procurement services are included and tailored to support the specific training package.
Mission Command Process

Assess

Design

Build

Execute

Assess

Current capability testing
A completely confidential 3rd party assessment of current capability
Identification of areas for concern and development
Capability measured against current and future threats

Design

Command and control (c2) model
Support infrastructure
Communications model (secure strategic to tactical)
Planning and decision making development
Sub-unit development programmes

Build

Deployed c2 advisory teams
Expert instructor and mentoring teams
Training the trainer programmes
Exercise scenarios
Simulation capability

Execute

Crisis management support
Real-time targeting support
Embedded specialist mentors

Assess

Continuous assessment process
Lesson identification and capture
Continuous capability development to counter developing threat
Mission Command

Mission Command delivers an extensive range of conventional military skills programmes, designed to serve the requirements of governments seeking to enhance or build capability. The programmes are aimed at delivering effective national defence forces, built around likely mission requirements, within budgets and to the highest international standards.

The programmes take individuals with the aptitude and suitability to serve. Keel Strategic’s highly experienced instructors and support teams direct and mentor throughout all aspects of the delivery.

The subject material taught has been gleaned from Keel Strategic’s collective and extensive military experience. The programmes are progressive and modular. Intensity and duration are completely dependent upon existing levels of capability, desired end state and time/financial constraints.

Mission Command Conventional Programmes include;

**Recruitment and Selection**
- Recruitment Administration Support
- Mobile Recruitment Teams
- Selection Teams
- Medical Assessments
- Cognitive and Mental Assessments
- Fitness Assessments

**Vetting Support**
- Vetting Interview Support
- Command and Leadership Assessments
- Background Intelligence and Criminal Checks

**Basic Military Training**
- Military Fitness
- Self-reliance Development
- Mental Robustness
- Weapon Skills (Handling/CQB/Husbandry)
- Navigation
- Basic Medical and Health Training
- Basic Military Team Cohesion
- Military Law and Discipline
- Voluntary Principles on Security and Human Rights
- Military Standard Operating Procedures SOPs (theory, practical)
- Military Sub-Unit Tactics and Mission Profiles
- Military Command and Control
**Conventional Military Training**

- Advanced Navigation and Tracking
- Patrol/Trauma Medics
- Communications (Tactical/Strategic)
- Green Role Snipers/Sharp Shooters
- Crew Served Weapons
- Indirect Weapons
- Counter IED
- Parachuting
- Diving
- Jungle Warfare TTPs
- Riverine Warfare TTPs
- Desert Warfare TTPs
- Winter Warfare TTPs
- AFV Operations/Tactics
- Gunnery
- Logistics

**Command Programmes**

- Cognitive Testing
- Command Development Programmes (all levels)
- Military Educational Programmes
- Foreign Military Training Attachments
- Officer Selection and Development Programmes

The result is the delivery of selected, vetted and trained officer cadets and soldiers equipped with the latest tactics techniques and procedures, proficient in the deployment and use of the clients equipment, systems and weapons.

**Mission Command Flight and Ground Crew Training**

Aviation (UH60/CH47/Mi8/Mi17/Mi24)

- Fixed Wing (C130 C/J, Islander, King Air)
- Parachute Delivery
- Joint Tactical Air Control
- ALARPs
- Tactical Landing Zones

**Equipment and Technology Consultancy Support**

Keel Strategic provides informed and impartial advice to governments seeking to procure the latest technology and equipment enhancements to their national security.

Mission Command supports throughout the procurement process, identifying the latest technology and equipment, ensuring ‘fit for purpose’, vetting of potential suppliers, negotiation and brokerage, operational training and maintenance support as well as long term mentoring programmes.
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